OVERVIEW

The Sustainability Workgroup was convened on May 16, 2023, to develop and provide recommendations for an action plan toward BHC sustainability beyond the HRSA grant funding end date of August 31, 2023. The group was formed after HRSA's Site Visit on March 30-31 brought about a consensus, with a couple of exceptions, on the value of Jefferson County's BHC table.

Sustainability Group Members

Chief Tim McKern	Chief Bret Black	Dr. David Carlbom
Jim Novelli	Sheriff Nole	Anya Callahan
Gabbie Caudill	Patrick Johnson	Adam York

DISCUSSIONS AND RECOMMENDATIONS

Where the BHC is Anchored?

Objective: Engage an entity that operates with a robust finance administration capable of supporting federal grant requirements and audits, who will also provide transparency and honest brokering of funds and interests.

Recommendation: Engage DBH to serve as the BHC's anchor and pass-through agent.

Who is on this BHC and What is the Commitment?

Objective: Build an updated version of the BHC that includes Partners and Cooperators, as outlined in the following Recommendation section. The BHC's Partners and Cooperators will sign a memorandum of understanding (MOU) to guide their engagement with the BHC's collaborative work to address Jefferson County's collective Behavioral Health system. Key in the MOU is the commitment for Partners and Cooperators to submit (?quarterly, ?twice a year?) data sets as defined by the Data Work Group.

RECOMMENDATION

Partners: Gather a governing group that oversees the administration of the BHC, the pursuit of funding; participates in developing then votes to ratify BHC decisions (ex: vision, mission, members, funding allocations, final Strategic Plan content and execution approach); and commits to providing relevant data for collective analysis trend-tracking, and insight generation.

Potential Partners

Discovery Behavioral Health	Recovery Community Rep	Jefferson Healthcare
Fire Chiefs' Association	EMS Council	Therapeutic Courts
County Medical Program Director	City Law Enforcement (PTPD)	County Law Enforcement JSCO
Believe In Recovery	OlyCAP	Jefferson County Public Health
JeffCom 911 Center	BOCC Rep	City Rep

RECOMMENDATION

Cooperators: An operational group, that also includes the 'partners', who collaborate on the BHC's work, provide data where appropriate, and, if/when the effort is funded, participate in the execution of an updated assessment effort and follow-on collective Strategic and Sustainability Plan development and execution.

Potential Cooperators

Recovery Cafe	Public Defender's Office	Public Prosecutor's Office
OWL 360 – Pfieffer/Nest	Hospital Commissioner	Faith-based Representatives
SBH-ASO Rep	OCH Rep	JCPH CHIP Program Rep
BHAC Rep	Empowered Teen Coalition Rep	Fire Chiefs from the county's Fire/EMS departments
South County Community Reps	Navigators from hospital, law enforcement, EMS, mental health, and youth-centered efforts	Jail Superintendent
NAMI Representative	School District	

What does short term BHC funding look like? What would be covered?

• Explore if we can we confirm a ~\$35k resource to secure a resource (Lori Fleming) to oversee the continuation of the BHC's data collection and facilitate 4 quarterly meetings? (Note: this option does not cover HFPD's analysis, insight generation, and data report out, or the development of a major grant application.)

Recommendation: Confirm the availability of Opioid Settlement funds of ~\$35k/year to be employed as a baseline funding source to keep the table functioning, ensure continued data collection, and the development and communication of shared understanding, language, and priorities.

What does more robust, longer term BHC funding look like? What would be covered?

Explore if the BHC can secure a resource (Lori Fleming) to support the identification and application for grant funding in the amount of \$150-\$200k. This funding would support the guidance and execution of the following:

- **SWOT Assessment**: Gather available quantitative data and develop qualitative data from focus groups, stakeholder surveys (Outcome: A report detailing the above)
- Stakeholder Engagement Gathering of key agency and community stakeholders to review and provide additional SWOT input, then develop collective priorities for collective action.
 (Outcome: A report detailing the above)
- Strategic Plan Development: The development of an updated mission/vision/purpose; and objectives, goals, and actions to collaboratively address the priorities coming out of the SWOT assessment and Stakeholder Engagement process. (Outcome: A report detailing the above)
- **Grant Reporting and Administration:** Administration and Report Development.
- Data Analysis, Insight Development and Reporting on collective data collected: Lisa Grundl and the HFPD team to continue bringing their expertise to this work
- Secure, Build, and Maintain Website
- Travel/Lodging/M&IE for Reverse Site Visit to Grantor's Offices
- Supplies for this Effort
- Indirect Costs for Grant Host to serve as Finance Administration for the Grant

Recommendation:

Identify and apply for a ~\$200k Planning Grant opportunity for that will support resources to successfully gather appropriate players to participate in Strengths, Weaknesses, Opportunities, Threats (SWOT) assessment, prioritize the resulting needs identified, develop a Strategic Plan to address those needs, and to ultimately work collaboratively to address those needs from a collective platform.

NEXT STEPS

Gather feedback from larger group on the discussion/recommendations. If moving forward:

- Identify who will commit in the Partner and Cooperator roles, and who we'd like to recruit additionally for either role.
- Confirm Seed funding to keep the BHC table open and when it will be available.