

June 26, 2023

**RE: Application for 12 Month No Cost Extension (NCE) for September 1, 2023 through August 31, 2024**  
**Award #: GA1RH39597 – Snohomish County Health Department,**  
**Formerly known as the Snohomish County Health District**

With this letter, the Snohomish County Health Department (SCHD) is applying for a 12 month No Cost Extension for the period of September 1, 2023 through August 31, 2024.

### 1. Brief Overview of Completed Activities

- Buildout and sustenance of the Snohomish County HRSA Consortium of key stakeholders, whose work is documented at this [website](#). The HRSA Consortium's focus is to collaboratively address collective improvements to improve the behavioral health system supports in and to the two rural census tract communities to support prevention, treatment and recovery related to mental health and substance use disorder/overdose.
- Year-round promotion and bi-annual offerings for Drug Take Back events.
- Community engagement and training around Naloxone and Overdose response and naloxone distribution
- Online and printed Treatment Guide resources.
- PIMS data gathering and submission
- Funded Montana Summer Institute training for local rural census tract stakeholders to create a social norms campaign from a youth-centered voice using localized data to positively change community prevention narrative.

Addressing mental health and SUD stigma throughout the county through communication, education, engagement, and integration of related local and regional efforts.

### Description of incomplete project activities/why they were not completed within the initial period of performance.

#### Why grantee activities were not completed:

- **COVID Impacts.** The grantee's organization, the Snohomish County Health Department (formerly the Snohomish Health District) responded to the first confirmed case of COVID-19 in the country on January 20, 2020, earlier than many other localities. This County's early and ongoing COVID response effort and leadership re-deployment and transitions had a great negative impact on the grantee team's capacity to begin Implementation activities when the project period started in September 2020, and through the last 2.5 years. The grantee's Consortium members and other partners also experienced significant ongoing capacity impacts that limited Consortium Members' ability to undertake any of the work set out in the grantee's Work Plan.

### Why grantee activities were not completed – Cont'd:

- **Merger of Snohomish Health District into County Structure.** Substantial contracting delays have been created by the Snohomish Health District (the grantee) being merged with the county to become a department of Snohomish County. These delays are ongoing and include contracts that were in process and those that need to be initiated, including one contract process having to start over after 11 months of contract progress.
- **Delayed hiring due to Difficulty Recruiting in Rural Census Tract.** The Grantee's partner and subrecipient, Darrington School District, experienced an approximately 12-month hiring delay in finding a candidate for their school counselor position and were not able to find someone to fill the position until August of 2022. Additionally, the COVID-related school closure (switched to remote learning) for 2020-2021 school year, which is when we intended this prevention strategy to begin.
- **The change in indirect and overhead rate** from 45.7%, to 10.5% precipitated a need to re-strategize and update the grant's Work Plan and to substantially redistribute grant funds in support it. Please note the original rate *did not apply to subcontracts in the initial budget*.

### Incomplete Project Activities

**Grantee is Requesting** approval of NCE to allow grant contracted project support resources to ensure the work outlined below is managed/completed, and the final grant reports are generated and submitted as required by HRSA.

- **Transportation Pilot to Facilitate Service Connection**
- **Peer Outreach**
- **Youth Engagement and Prevention Campaign Development and Implementation**
- **School-Based Mental Health Counseling for Students**
- **Community Engagement events (Fall '23/ Spring '24)**
- **Activate and support intentional two-way communication and insight-gathering/sharing**
- **Develop & Execute 2<sup>nd</sup> Phase of Media Campaign**
- **Continued Naloxone Distribution**

Please see additional requested documents uploaded into EHB, including an Updated Work Plan, an SF424A Budget Form and a Budget Narrative/Justification for the proposed funding to support the Work Plan Execution during the requested NCE period.

Thank you for your consideration.

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