

**Grantee Name:** Jefferson, County of

**Jefferson County's Behavioral Health Consortium**

**Grant Number:** GA1RH39564

## EXECUTIVE SUMMARY

The FY20 RCORP Implementation grant-funded project has been transformative in reshaping the behavioral health landscape of Jefferson County, Washington, from 2020 to 2024. By establishing a comprehensive Behavioral Health Consortium (BHC), the project unified a diverse group of stakeholders committed to enhancing prevention, treatment, and recovery services across the county. With substantial federal funding of \$1 million and additional state and local funding secured by consortium members, the BHC was able to support the implementation of innovative initiatives such as the Recovery Café, The Nest, Pfeiffer and Parliament Houses, and the EJFR CARES Program. These efforts collectively addressed social determinants of health, improved emergency response capabilities, and provided critical resources for prevention, treatment and recovery support.

The BHC also spearheaded initiatives like Community Conversations to reduce stigma around substance use and mental health, and it expanded naloxone distribution and harm reduction strategies to prevent overdoses and save lives. Despite challenges, including leadership transitions and data integration difficulties, the consortium made significant strides in building a resilient and culturally responsive behavioral health network. The ongoing allocation of funds from the opioid settlement ensures that the BHC will continue to drive meaningful improvements in the county's behavioral health system, fostering collaboration, enhancing care coordination, and supporting community-led initiatives. **(Please see [final Data Report presented to the BHC on November 9, 2023](#).)**

Looking forward, the BHC is poised to further enhance care coordination, optimize navigator and care programs, and expand harm reduction efforts. With a focus on strategic planning and the buildout of a long-term governance and organizational infrastructure, the BHC aims to sustain and build upon the significant achievements made during the grant period, ensuring that Jefferson County residents have access to the services they need when they need them.

## SUCCESS STORIES

### 1. Standup and Buildout of Community Support Programs

#### Quantitative Impact

- **Recovery Café:** Received substantial funding to serve as a community hub that supports individuals on their recovery journeys. The café operates as a welcoming, low-barrier environment that is drug and alcohol-free, designed to provide a safe, warm, and inclusive space for all community members. It offers peer support, educational programs, and connections to housing, education, employment, and social and health services. The café is open four days a week, providing free meals and coffee, and offers recovery circles, classes, volunteer training, and sober social events. Additionally, it provides practical support such as laundry vouchers, shower tokens, and naloxone distribution, which serve as engagement tools to build trust and encourage participation in recovery activities. Over the past year, the café has served 10,295 meals, provided 239 laundry vouchers, and facilitated 425 recovery circles with 61 active members and 134 individuals served. The café also hosted 23 "School for Recovery" classes with 1,540 participants, offering educational opportunities to support recovery and personal growth. These efforts are complemented by 2529 volunteer hours contributed by 85 unique volunteers, emphasizing community involvement and support.
- **The Nest:** Supported through funding to operate as a community coffee house and resource center specifically targeting youth and young adults. The grant funding also supported the purchase of a van to ensure local youth desiring to be included are able attend the Nest's programming. The Nest provides a welcoming space where 100% of the proceeds support youth programming. The Nest also offers outreach services, allowing young people to explore opportunities, build social capital, and connect with a variety of resources. Notably, the Nest operates as a nonprofit coffeehouse, the only one of its kind in Jefferson County, and has been instrumental in reducing barriers for youth and young adults by offering a safe, inclusive environment for social interaction and engagement.
- **Pfeiffer and Parliament Houses:** These housing programs are designed for young adults aged 18-25 who are experiencing homelessness or are at risk. The funding supports tailored case management services that include mental health support, education, employment assistance, and social well-being programs for 14 participants. With a focus on creating a trajectory change for young people, the Pfeiffer and Parliament Houses provide stability and support, which are critical for transitioning to independent living. The programs also emphasize the importance of addressing disconnected youth—a significant issue in Jefferson County, which, according to Measure of America, an organization that provides data and reports on various social indicators across the US, has the [second-highest rate of disconnected youth in the state of Washington at 25% compared with neighboring counties Clallam \(14.9%\) and Mason \(17.1%\).](#)

- **EJFR CARES Program** Received funding in March 2023 to support the enhancement of emergency response capabilities for behavioral health crises, improving coordination with law enforcement and emergency services. Between March of 2023 and August of 2023, over 60% of EJFR CARES Program participants self-reported being diagnosed with alcohol use disorder; nearly 30% opioid use disorder; and 10% methamphetamine use disorder.

#### Cultural Relevance

- **Recovery Café:** The café emphasizes a relationship-centric and strengths-based approach, where members are supported without judgment and are not pressured into a specific recovery path. This philosophy is encapsulated in the café's guiding principle that "we're all in recovery from something," which fosters an inclusive environment that is welcoming to everyone, regardless of their recovery stage. The café operates as a low-barrier, drug-and-alcohol-free space that empowers peer leadership, offers sober social events, and provides essential services such as meals, hygiene supplies, and harm reduction resources like naloxone. This approach helps reduce stigma, builds trust, and encourages individuals to engage in recovery activities and community building.
- **The Nest:** Functions not only as a coffee house but also as a vital community resource center that actively supports youth and young adults. By providing a safe space free from alcohol and drugs, The Nest helps young people build relationships, engage in programming that fosters their development, and connect with necessary services. The focus on a low-barrier, inclusive environment ensures that all young people, regardless of background or current situation, have access to the support they need. This approach is particularly important given the high rates of disconnected youth in the county, highlighting the need for accessible, community-based support.
- **Pfeiffer and Parliament Houses:** These housing programs have provided crucial support for young adults in need, offering stable housing and access to mental health services, education, and employment opportunities. By addressing both immediate needs and long-term goals, these programs have helped young people who might otherwise remain disconnected from educational and economic opportunities to reintegrate into the community successfully.
- **EJFR CARES Program:** Culturally sensitive and responsive to the unique needs of Jefferson County residents, ensuring appropriate care and follow-up in behavioral health crises.

#### Completion and Success

- The Café has become a vital resource in Jefferson County, helping individuals improve their recovery outcomes. Member surveys report that 94% of participants felt the café increased their desire for recovery, 95% experienced improved mental health, and 67% reported reduced drug relapse. The café's inclusive environment and comprehensive support services

have significantly contributed to its success as a central hub for recovery, fostering a sense of belonging and community connection that is crucial for sustained recovery.

- The Nest provides transportation and a unique and supportive space for youth to engage with the community and access resources.
- The Pfeiffer and Parliament Houses provides safe, supportive housing environments that are crucial for 14 young adults transitioning to independent living, while offering mental health services at a vital time in the 14-24 year old population's adolescent brain development and access to workforce programs that introduce participants to career pathways through the partnership with BHC members such as the local critical care access hospital, Jefferson Healthcare.
- The EJFR CARES Program has improved the community's ability to respond effectively to behavioral health crises, ensuring better outcomes for individuals and reducing the burden on law enforcement.

#### Alignment with Core Grant Activities (See Appendix A: Core Activities/Success Story Alignment)

- **Recovery:** These community support programs directly support the recovery process by providing critical resources, peer support, and community integration (R1, R2, R3).
- **Prevention:** By addressing social determinants of health and providing early support for youth, these initiatives also contribute to prevention efforts (P1, P2, P3).
- **Treatment:** The EJFR CARES Program enhances treatment capabilities by providing immediate response and follow-up care for individuals in crisis (T1, T2, T3).

## 2. Community Conversation on Stigma Related to Substance Use and Mental Health

The Community Conversations initiative is a series of events designed to explore and address substance use and mental health stigma within the community. Held between June 10-14, 2024, these conversations brought together a diverse group of participants, including health professionals, educators, and individuals in recovery. The discussions covered a range of topics such as the stigma associated with Medication-Assisted Treatment (MAT), the complexities of recovery while maintaining relationships with individuals still using substances, and the broader societal implications of substance use disorders. The initiative emphasized the importance of community support and the role of open dialogue in reducing stigma and fostering understanding. Participants engaged in exercises that challenged their perceptions and biases, leading to deeper insights and a stronger sense of community cohesion. The success of this initiative is reflected in the continued commitment to these conversations of our community stakeholders as a means of addressing behavioral health challenges in Jefferson County.

#### Quantitative Impact

- Hosted four sessions in Port Townsend, Brinnon, and Quilcene with 57 participants.

- Engaged diverse community members, including health professionals, educators, and individuals in recovery in complex and productive topical conversations.
- The feedback gathered from these events is being used to inform ongoing community engagement efforts and to tailor future interventions aimed at reducing stigma and supporting recovery

#### Cultural Relevance

- Focused on addressing stigma and exploring the complexities of recovery, relationships, and substance use disorders within the community.
- Integrated culturally sensitive discussions on the role of Medication-Assisted Treatment (MAT) and its stigma, aligning with the community's unique needs.

#### Completion and Success

- Successfully facilitated open dialogues that led to a deeper understanding of stigma and the challenges faced by individuals in recovery.
- Generated actionable insights to inform ongoing community engagement efforts.

#### Alignment with Core Grant Activities (See Appendix A: Core Activities/Success Story Alignment)

- **Prevention:** Addressed stigma through education and community engagement (P1, P2, P3).
- **Treatment:** Improved understanding and acceptance of MAT as a legitimate treatment option (T1, T4, T5).
- **Recovery:** Fostered a supportive environment for recovery by emphasizing the importance of community support (R1, R2, R3).

### 3. Harm Reduction, Emergency Box Installation, and Naloxone Distribution Initiatives

#### Quantitative Impact

- Provided > 60 trainings, distributed more than 1000 naloxone boxes over the life of the grant throughout Jefferson County, including in high-need areas such as South County and various community centers and library locations.
- Installed and consistently stock [13 emergency naloxone boxes across Jefferson County](#).
- Collected over 804 lbs of unused medications during drug take-back events from 2020 through 2022, with plans to continue these events biannually

#### Cultural Relevance

- Tailored harm reduction services to meet the specific needs of rural and underserved communities, ensuring accessibility and cultural sensitivity.
- Emphasized the importance of community-led initiatives to address substance use and overdose prevention.

### Completion and Success

- Expanded naloxone access significantly, resulting in greater community preparedness to handle opioid overdoses.
- Funding supported the successful integration of harm reduction services into existing community frameworks, such as libraries and transit stations.

### Alignment with Core Grant Activities (See Appendix A: Core Activities/Success Story Alignment)

- **Prevention:** Enhanced naloxone access and training supported harm reduction initiatives (P1, P4, P5).
- **Treatment:** Increased identification and screening for SUD/OD and provided referrals to harm reduction services (T3, T5, T6).
- **Recovery:** Supported the development of a recovery-oriented community through harm reduction and education efforts (R1, R2, R3).

## 4. Enhanced Data Collection and Insight Generation

The Jefferson County Behavioral Health Consortium (BHC) made significant strides in improving collaborative data collection and collective insight generation during the project period above and beyond the grant's required data. The successful restoration and analysis of data from multiple sources led to the execution of trend analysis, insight generation, and the development of a twice-yearly comprehensive data presentation packets, which were shared with the BHC and used to guide consortium discussions and decisions.

### Quantitative Impact:

- Deepened data integrity for Jefferson County's first responders, including law enforcement and emergency medical services.

Conducted comprehensive data analysis, leading to the generation of actionable insights for consortium members. ([Please see final Data Report presented to the BHC on November 9, 2023.](#))

### Cultural Relevance

- The Behavioral Health Consortium in Jefferson County created a unique opportunity for various county agencies and organizations—such as first responders, hospitals, MOUD providers, mental health services, law enforcement, public health, and housing services—that typically do not collaborate at a single table, much less analyze data together. This collaboration facilitated meaningful, cross-sector dialogue where each agency could articulate their intra-agency priorities and challenges, shedding light on how their individual workflows and data practices impact not only their own operations but also those of other consortium members.

- These discussions were crucial for developing data-driven strategies that are responsive to Jefferson County's unique needs. By integrating data collection efforts with ongoing community engagement efforts, the consortium ensured that strategies were culturally relevant and effective.

#### Completion and Success

- The consortium successfully used this collaborative data collection approach to inform strategic planning and decision-making. The setting allowed for revelatory conversations, enabling agencies to see how their intra-agency priorities and challenges affected the broader behavioral health system.
- This process laid some groundwork for a collective understanding of the interconnected challenges faced by the county's behavioral health system, leading to a better cross-sector understanding of the most pressing issues and a basis from which to collaboratively prioritize actions to ensure that community members receive timely and coordinated behavioral health services.
- The initiative also improved the coordination of care across the behavioral health system by identifying service overlaps and gaps, enhancing the ability to prioritize actions that directly improve the accessibility and timeliness of services for community members.

#### Challenges with Cross-Sector Data Collection and Analysis

- One of the primary challenges of cross-sector data collection and analysis was the lack of standardized data coding and documentation practices among the various consortium members. Each agency and organization had its own systems and protocols for recording data, which made it difficult to integrate and analyze data cohesively. This disparity required significant effort to align datasets and ensure that they could be meaningfully compared and used for collective decision-making.
- Additionally, the differences in data privacy regulations and organizational policies posed challenges in sharing sensitive information across sectors. Ensuring compliance with legal and ethical standards while facilitating data sharing was a complex process that requires ongoing negotiation and trust-building among consortium members.
- The technical challenges of merging disparate data systems were compounded by the varying levels of technological capacity and expertise among the organizations involved. This often led to delays and required additional training and support to ensure that all members could participate effectively in the data collection and analysis process.

#### Alignment with Core Activities (See Appendix A for Listing)

- Prevention: Informed community prevention programs through data-driven insights (P2, P3, P4), enabling a proactive approach to community health needs.

- Treatment: Enhanced service delivery by identifying and addressing treatment gaps (T3, T4, T5) through collaborative data analysis and inter-agency communication, ensuring a comprehensive treatment approach.
- Recovery: Supported the development of sustainable recovery initiatives based on comprehensive data analysis (R1, R2, R3), ensuring interventions are aligned with actual community needs and delivered when and where they are most needed.

Through this pilot initiative toward an integrated approach to data collection and insight generation, the consortium not only improved the understanding between individual agencies, but also strengthened the Consortium's understanding of the entire behavioral health ecosystem in Jefferson County. By fostering cross-agency collaboration and shared decision-making, the consortium has laid the foundation to tap into the power of collective action to address complex behavioral health challenges, despite the technical, regulatory, and operational challenges involved in cross-sector data collection and analysis.

## 5. Building and Sustaining a Resilient Behavioral Health Consortium

### Unifying Jefferson County Through Collaborative Funding, Strategic Leadership, and Sustainability Planning

The FY20 RCORP Implementation project marked a pivotal period for Jefferson County, bringing together a diverse group of stakeholders under the Behavioral Health Consortium (BHC) to enhance prevention, treatment, and recovery services. This collaborative effort was fueled by substantial federal funding of \$1 million, supplemented by additional resources procured by consortium members from state and local sources, such as the Washington Health Care Authority (HCA), Washington State Department of Health (WA DOH), the U.S. Department of Justice Bureau of Justice Assistance Programs, the Association of Washington Cities (AWC), the Washington Association of Sheriffs and Police Chiefs (WASPC), and others.

The BHC's formation coincided with the onset of the COVID-19 pandemic, presenting unique challenges such as reduced bandwidth among stakeholders, major leadership transitions, and shifting agency priorities. Despite these obstacles, the consortium proved its resilience, becoming a vital steward of the county's institutional knowledge. The BHC effectively maintained continuity, ensured a cohesive approach to behavioral health services, and adapted to the evolving landscape brought on by the pandemic and leadership changes.

### Sustaining the BHC Through Opioid Settlement Funds

- Recognizing the critical role the consortium played in unifying local agencies and fostering collaboration, the Jefferson County Commissioners allocated funding from the opioid settlement to sustain the BHC beyond the RCORP Implementation Grant period. This strategic move secures the consortium's ongoing coordination, planning, and service delivery efforts



through 2038. By ensuring stable funding, the consortium can continue to serve as a central force in addressing the behavioral health needs of Jefferson County.

- The sustained funding will enable the BHC to build upon its established foundation, advancing key initiatives such as the Recovery Café, The Nest, Pfeiffer and Parliament Houses, the EJFR CARES Program, and countywide harm reduction efforts. These programs, which provide critical resources and support to community members, will benefit from the consortium's continued leadership and strategic direction.

#### Cultural Relevance

The BHC's diverse composition—including representatives from community support programs, law enforcement, healthcare, housing services, and behavioral health providers—has fostered a culturally responsive approach to behavioral health. This broad coalition allows the consortium to address the unique needs of Jefferson County residents comprehensively, ensuring that all voices are heard, and all needs are met. The consortium's role as a knowledge steward has been especially vital during periods of leadership transition, providing a stable platform for preserving and sharing institutional knowledge, fostering collaboration, and maintaining a unified focus on community health.

#### Strategic Priorities for Upcoming Year Using Opioid Settlement Funding

With secured funding from the opioid settlement, the BHC has outlined several strategic priorities to continue enhancing the behavioral health system in Jefferson County:

- **Care Coordination:** Strengthen coordination among consortium members who interact with the same clients, focusing on collective case management for high utilizers of law enforcement, hospitals, and EMS services. This strategy aims to streamline services, reduce redundancies, and improve outcomes for individuals frequently engaging with multiple care systems.
- **Navigator and Care Coordination Programs:** Optimize programs like the REAL Team, CARES, and LEAD to collectively provide effective and efficient on-the-ground support. These initiatives are key to ensuring timely and appropriate responses to behavioral health needs, bridging gaps between emergency services, healthcare, and social supports.
- **Harm Reduction:** Expand naloxone education and continue the installation of emergency naloxone boxes throughout the county. Building relationships and fostering dialogue with those served by these initiatives will help reduce harm and prevent overdose deaths.
- **Community Conversations Initiative:** Extend the Community Conversations initiative to address stigma related to mental health and substance use across all levels of care. This expansion will involve new engagement strategies to promote understanding and support individuals in recovery.

- **Housing and Transportation Needs:** Although housing and transportation are beyond the BHC's direct scope of data collection, they remain critical areas of need identified by the Behavioral Health Advisory Committee, who administers the County's 1/10<sup>th</sup> of 1% funding and will also separately administer a significant portion of the county's incoming Opioids Settlement funding. The BHC will explore collaborative efforts and funding pathways to address these issues, recognizing the limitations of opioid settlement funding in fully resolving these challenges.

#### Organizational Infrastructure and Advancing BHC Initiatives

- **Build Organizational Infrastructure:** Formalize the BHC's Phase 2 with a Memorandum of Understanding (MOU) that includes governance structures, bylaws, meeting attendance requirements, and relevant data-sharing agreements. This formalization will provide a robust framework for ongoing consortium work.
- **Strategic Planning:** Conduct strategic planning sessions incorporating insights from the BHAC Planning meeting to align future efforts with community needs and priorities.
- **Website Development:** Complete the build-out and maintain the JeffCoBHC.org website to enhance communication, resource sharing, and community engagement in the BHC's post-grant phase.
- **Leadership and Coordination:** Provide ongoing leadership and coordination for Jefferson County's prevention, treatment, and recovery response to the opioid crisis. Define data collection and analysis priorities to guide future efforts and secure additional funding to enhance care coordination across the continuum.

#### Completion and Success:

The BHC's success in building and sustaining a comprehensive behavioral health response network in Jefferson County highlights its effectiveness in navigating complex challenges and leveraging diverse resources. The consortium's adaptability, collaborative spirit, and strategic use of funding have ensured a lasting impact on community health and resilience. By continuing to focus on prevention, treatment, and recovery, the BHC will continue to serve as a vital leader in addressing the behavioral health needs of Jefferson County.

#### Alignment with Core Grant Activities (See Appendix A: Core Activities/Success Story Alignment)

**Prevention, Treatment, Recovery:** The collaborative funding, strategic initiatives, and sustained efforts of the BHC align with the core activities of the grant. By enhancing prevention efforts (P1, P2, P3), improving treatment coordination and services (T1, T2, T3), and supporting recovery programs (R1, R2, R3), the BHC effectively addresses the multifaceted needs of Jefferson County. The consortium's ability to adapt and innovate, even amidst significant challenges, ensures that these core activities have been implemented effectively and sustainably.

## GRANTEE EXPERIENCE FEEDBACK

The Jefferson County RCORP Implementation project created a deeply appreciated and unique opportunity to unify diverse county agencies and foster a collaborative approach to addressing behavioral health challenges. The formation of the Behavioral Health Consortium was a key outcome of this grant, establishing a sustainable platform for cross-sector dialogue, data sharing, and strategic planning and implementation. This initiative led to significant improvements in care coordination, community engagement, and data-driven decision-making. However, the project also faced challenges, including navigating leadership transitions and addressing complexities in cross-sector data integration, analysis and insight generation.

### Positive Aspects

- **Collaboration:** The consortium model facilitated unprecedented collaboration across various sectors, including first responders, hospitals, MOUD providers, mental health services, law enforcement, jail, public health, and housing services. This integration enhanced care coordination and improved discharge planning, ensuring that community members received the services they needed at the right time.
- **Community Engagement:** The extensive outreach efforts, such as the Community Conversations initiative and naloxone distribution programs, successfully engaged a broad range of stakeholders. These efforts helped reduce stigma, increase awareness, and implement harm reduction strategies in underserved areas, demonstrating the importance of community-led initiatives.
- **Data-Driven Decision Making:** The project significantly improved data collection and analysis processes, allowing for more collaborative exploration of potential collective insight generation. By bringing together diverse agencies to share data and insights, the consortium was able to articulate where data collection improvements were needed to inform decision-making that would address the community's behavioral health needs.

### Challenges Encountered

- **Leadership Transitions:** Changes in leadership among project staff and consortium member agencies created challenges in maintaining continuity and momentum. These transitions often required additional time and effort to onboard new leaders and re-align them with the consortium's goals.
- **Workforce Retention:** Jefferson County's geographic and economic constraints and COVID-19 impacts on workforce engagement, made it difficult to recruit and retain qualified behavioral health professionals, which impacted service delivery. High turnover rates and staffing shortages created additional strain on already limited resources.

- **Data Integration:** While there was progress in collaborative data collection, integrating data from various agencies proved to be an ongoing challenge. Differences in data coding, privacy regulations, and technological capabilities required significant effort that wasn't always enough to generate or align integrity of datasets to ensure they could be used effectively for collective decision-making.

By continuing to address these challenges and leveraging the strengths of the consortium model, Jefferson County is well-positioned to continue making impactful strides in improving its behavioral health system. Continued support and strategic planning are in motion to sustain these efforts and build on the substantial foundation established during the RCORP Implementation project.

# APPENDIX A

## Jefferson County Behavioral Health Consortium's RCORP- Implementation's Success Stories' Alignment with Core Grant Activities

TABLE: CORE GRANT ACTIVITIES AND SUCCESS STORIES ALIGNMENT

Prevention Activities	Related Success Stories
<p><b>P1. Linguistic / Cultural Efforts to Reduce Stigma</b></p>	<ol style="list-style-type: none"> <li>1. Standup and Buildout of Community Support Programs (Recovery Café, The Nest, Pfeiffer and Parliament Houses)</li> <li>2. Community Conversations on Stigma Related to Substance Use and Mental Health</li> <li>5. Building and Sustaining a Resilient Behavioral Health Consortium</li> </ol>
<p><b>P2. Increase Naloxone Access and Training</b></p>	<ol style="list-style-type: none"> <li>1. Standup and Buildout of Community Support Programs (Recovery Café, EJFR CARES Program)</li> <li>3. Harm Reduction, Emergency Box Installation, and Naloxone Distribution Initiatives</li> <li>5. Building and Sustaining a Resilient Behavioral Health Consortium</li> </ol>
<p><b>P3. Support Drug Take Back Programs</b></p>	<ol style="list-style-type: none"> <li>1. Standup and Buildout of Community Support Programs (Recovery Café)</li> <li>3. Harm Reduction, Emergency Box Installation, and Naloxone Distribution Initiatives</li> <li>4. Enhanced Data Collection and Insight Generation</li> <li>5. Building and Sustaining a Resilient Behavioral Health Consortium</li> </ol>
<p><b>P4. Support School and Community Prevention Programs</b></p>	<ol style="list-style-type: none"> <li>1. Standup and Buildout of Community Support Programs (The Nest)</li> <li>3. Harm Reduction, Emergency Box Installation, and Naloxone Distribution Initiative</li> <li>4. Enhanced Data Collection and Insight Generation</li> <li>5. Building and Sustaining a Resilient Behavioral Health Consortium</li> </ol>
<p><b>P5. Improve ID/Screening for SUD/OD; provide referrals to providers, harm reduction, early intervention, treatment, and support</b></p>	<ol style="list-style-type: none"> <li>1. Standup and Buildout of Community Support Programs (Pfeiffer and Parliament Houses)</li> <li>3. Harm Reduction, Emergency Box Installation, and Naloxone Distribution Initiatives</li> <li>4. Enhanced Data Collection and Insight Generation</li> </ol>

Treatment Activities	Related Success Stories
<b>T1. Screen/Provide/Refer Patients with infectious implications</b>	<ol style="list-style-type: none"> <li>1. Standup and Buildout of Community Support Programs (EJFR CARES Program)</li> <li>5. Building and Sustaining a Resilient Behavioral Health Consortium</li> </ol>
<b>T2. Recruit/Train/Mentor interdisciplinary teams of SUD/OD Clinical and Service Providers</b>	<ol style="list-style-type: none"> <li>1. Standup and Buildout of Community Support Programs (Recovery Café)</li> <li>5. Building and Sustaining a Resilient Behavioral Health Consortium</li> </ol>
<b>T3. Increase # of providers and social service professionals who treat/identify SUD/OD through professional development and recruiting incentives</b>	<ol style="list-style-type: none"> <li>1. Standup and Buildout of Community Support Programs (EJFR CARES Program, Pfeiffer and Parliament Houses)</li> <li>3. Harm Reduction, Emergency Box Installation, and Naloxone Distribution Initiatives,</li> <li>4. Enhanced Data Collection and Insight Generation,</li> <li>5. Building and Sustaining a Resilient Behavioral Health Consortium</li> </ol>
<b>T4. Reduce Treatment Barriers</b>	<ol style="list-style-type: none"> <li>2. Community Conversations on Stigma Related to Substance Use and Mental Health</li> <li>4. Enhanced Data Collection and Insight Generation</li> <li>5. Building and Sustaining a Resilient Behavioral Health Consortium</li> </ol>
<b>T5. Improve ID/Screening for SUD/OD; provide referrals to providers, harm reduction, early intervention, treatment, and support</b>	<ol style="list-style-type: none"> <li>1. Standup and Buildout of Community Support Programs (Pfeiffer and Parliament Houses)</li> <li>3. Harm Reduction, Emergency Box Installation, and Naloxone Distribution Initiatives</li> <li>4. Enhanced Data Collection and Insight Generation</li> </ol>

Treatment Activities – Cont’d	Related Success Stories
<p><b>T6. Train Providers and Admin staff to optimize reimbursement for treatment through proper coding/billing across insurances to ensure service provider sustainability</b></p>	<p><b>3.</b> Harm Reduction, Emergency Box Installation, and Naloxone Distribution Initiatives</p> <p><b>4.</b> Enhanced Data Collection and Insight Generation</p> <p><b>5.</b> Building and Sustaining a Resilient Behavioral Health Consortium</p>
<p><b>T7. Enable individuals, family and caregivers to find, access and navigate treatment for SUD/ODU as well as home and community-based services and social supports</b></p>	<p><b>5.</b> Building and Sustaining a Resilient Behavioral Health Consortium</p>



Recovery Activities	Related Success Stories
<p><b>R1. Train Providers and Admin staff to optimize reimbursement for treatment through proper coding/billing across insurances to ensure service provider sustainability</b></p>	<ol style="list-style-type: none"> <li>1. Standup and Buildout of Community Support Programs (Recovery Café)</li> <li>3. Harm Reduction, Emergency Box Installation, and Naloxone Distribution Initiatives</li> <li>4. Enhanced Data Collection and Insight Generation</li> <li>5. Building and Sustaining a Resilient Behavioral Health Consortium</li> </ol>
<p><b>R2. Enable individuals, family and caregivers to find, access and navigate treatment for SUD/ODU as well as home and community-based services and social supports</b></p>	<ol style="list-style-type: none"> <li>1. Standup and Buildout of Community Support Programs (Recovery Café, The Nest, Pfeiffer and Parliament Houses)</li> <li>2. Community Conversations on Stigma Related to Substance Use and Mental Health</li> <li>3. Harm Reduction, Emergency Box Installation, and Naloxone Distribution Initiatives</li> <li>4. Enhanced Data Collection and Insight Generation</li> <li>5. Building and Sustaining a Resilient Behavioral Health Consortium</li> </ol>
<p><b>R3. Support development of recovery communities, recovery coaches, and recovery community organizations to expand the availability of and access to recovery support services</b></p>	<ol style="list-style-type: none"> <li>1. Standup and Buildout of Community Support Programs (Recovery Café, The Nest, Pfeiffer and Parliament Houses)</li> <li>2. Community Conversations on Stigma Related to Substance Use and Mental Health</li> <li>3. Harm Reduction, Emergency Box Installation, and Naloxone Distribution Initiatives</li> <li>4. Enhanced Data Collection and Insight Generation</li> <li>5. Building and Sustaining a Resilient Behavioral Health Consortium</li> </ol>

## KEY TAKEAWAYS FROM THE TABLE

- **Recovery Café** significantly contributes to multiple core activities by providing a low-barrier, supportive environment that enhances community involvement and promotes sustained recovery.
- **The Nest** primarily focuses on prevention and recovery by offering safe spaces and resources for youth, which helps reduce disconnectedness and fosters social capital. Additionally, through optimized billing practices, The Nest is able to fund transportation and outreach services, making their programs more accessible and ensuring the continuity of youth-centered activities.
- **Pfeiffer and Parliament Houses** address both prevention and treatment by providing stable housing and access to mental health services for disconnected youth transitioning to independent living. These programs utilize optimized billing and reimbursement strategies to support tailored case management services, ensuring that financial constraints do not hinder their ability to offer comprehensive support.
- **EJFR CARES Program** aligns closely with treatment activities by enhancing emergency response capabilities and improving coordination among first responders, law enforcement, and emergency services.
- **Community Conversations on Stigma** primarily contribute to prevention and recovery by reducing stigma and fostering community-wide understanding and acceptance of recovery efforts.
- **Harm Reduction Initiatives** span across prevention, treatment, and recovery by increasing naloxone access, supporting community preparedness, and integrating harm reduction practices into existing frameworks. Implementation of optimized billing practices helps fund these initiatives, ensuring they remain a viable component of the county's strategy to combat substance use disorders.
- **Enhanced Data Collection and Insight Generation** supports all three core activities by enabling data-driven decision-making and improving care coordination through shared insights and data..
- **Building and Sustaining a Resilient Behavioral Health Consortium** is essential for maintaining a unified approach to addressing behavioral health needs.

By integrating these strategies with core grant activities, the Jefferson County Behavioral Health Consortium ensures a holistic, sustainable approach to enhancing the behavioral health landscape, addressing prevention, treatment, and recovery needs effectively and comprehensively.

# APPENDIX B

## RCORP- Implementation's Grant Funding Expenditures

## Project Expenditures through August 2024

Jefferson County of WA						HHS129			
Grant No. GA1RH39564						CFDA#93.212			
Project Period 09/01/2020 to 08/31/2024									
Sept 2020 - Aug 2024									
	Award	NOA 3/17/2023	NOA 7/7/2023	Amend	Operating Budget	Totals Year 4	TOTAL BILLED	BALANCE	
			<i>Extended 8/31/24</i>						
Salaries and Wages Total	312,307.00	244,856.00	244,856.00	67,451.00	246,188.54	20,500.00	246,188.54	0.00	
Fringe Benefits Total	131,333.00	33,711.00	33,711.00	97,622.00	34,020.66	-	34,020.66	-	
Supplies	9,797.00	6,306.00	6,306.00	3,491.00	26,371.78	23,276.36	26,371.78	-	
Travel	10,988.00	6,638.00	6,638.00	4,350.00	5,742.14	-	5,742.14	-	
Equipment (Naloxne Box's)	-	50,000.00	50,000.00	50,000.00	33,654.29	9,965.58	33,654.29	-	
Consortium/Contractual Costs	288,619.00	408,790.00	408,790.00	114,376.45	404,323.59			2.18	
Website/Social Media/Design					13,216.62	10,112.96	13,216.62	-	
Rec Café					180,000.40	8,873.25	180,000.40	-	
EJFR CARES Program					46,000.00	6,799.73	46,000.00	-	
HFPD					33,662.50	8,380.00	33,662.50	-	
USAWA					22,057.50	-	22,057.50	-	
OWL360					102,915.73	-	102,915.73	-	
Whaleheart Productions					6,468.66	6,468.66	6,468.66	-	
<b>TOTAL DIRECT COSTS</b>	<b>753,044.00</b>	<b>750,301.00</b>	<b>750,301.00</b>	2,743.00	<b>750,301.00</b>	94,376.54	750,298.82	<b>2.18</b>	
<b>INDIRECT COSTS (33.28%)</b>	<b>246,956.00</b>	<b>249,699.00</b>	<b>249,699.00</b>	2,743.00	<b>249,699.00</b>	31,408.51	249,699.45	<b>(0.45)</b>	
<b>TOTAL BILLED:</b>					<b>1,000,000.00</b>	125,785.05	999,998.27	<b>1.73</b>	
DATE BILLED									
REC'D DIRECT HHS129						70,719.67			
REC'D INDIRECT AFH140									
DATE REC'D									
Charge Code PHA002									