Goals	Objectives	Strategy	Activities	Inputs	Lead By
Broadbrush statement of intent. What are the objectives, if completed, going to lead to? What measurable goals has the workgroup decided on to make sure that it meets the purpose of the group? These should be SMART goals. Goal 1	Specific, Measurable, Achievable, Realistic, Timebound (SMART) format. How are we going to implement our workgroup goals? How are the deliverables from the strategy going Objective	A general plan for accomplishing the objective. What types of things do we need to develop to help met our objectives? What deliverables will we have after we perform the activities? Strategies	Tactics: Specific tasks to achieve the strategy What steps need to happen to make sure that we can complete the strategy? Related Activities	What could SHC contribute in 6-9 months to the strategies/activities? SHC Inputs	Who ensures this strategy has resources and is accomplished? Lead / Partner(s)
Reduce current and future abuse and misuse of opioids including fentanyl and similar drugs	1A. By January 31, 2024, expand prevention education available to school districts.	1A:1 Meet individually with school district leadership to understand what is already being done in schools and how to better support them 1B:1 Gain School District approval 1C:1 Onboard Schools/ Primary Prevention Educator	 1A.1a Attend superintendent meeting and brief 1A.1b Meet individually with interested school districts 1B.1a ? 1C.1a ? 	Tap SHC Member reps for Darrington School District / DPICC reps to share insights on best ways to engage with that school district.	Lead: Health Dept Partners: HRSA Consortium

20230731a_MACGrpFrmwkDFineMtg.xlsx 7/31/2023 1:52 PM Page 1 of 10

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Broadbrush statement of intent. What are the objectives, if completed, going to lead to? What measurable goals has the workgroup decided on to make sure that it meets the purpose of the group? These should be SMART goals. Goal 2	Specific, Measurable, Achievable, Realistic, Timebound (SMART) format. How are we going to implement our workgroup goals? How are the deliverables from the strategy going Objective	A general plan for accomplishing the objective. What types of things do we need to develop to help met our objectives? What deliverables will we have after we perform the activities? Strategies	Tactics: Specific tasks to achieve the strategy What steps need to happen to make sure that we can complete the strategy? Related Activities	What could SHC contribute in 6-9 months to the strategies/activities? SHC Inputs	Who ensures this strategy has resources and is accomplished? Lead / Partner(s)
Reduce negative health outcomes, including death, by expanding available resources for individuals who misuse or abuse drugs	2A. By October 1, 2023, increase the availability of overdose antidotes in the community.	 2A.1: Initiate a pilot first responder leave behind program with South County Fire to distribute Narcan/Naloxone 2A.2: Develop partnerships and agreements with outreach organizations to ensure they have access to naloxone and other life-saving resources to give to their clients 2A:3 Create a community naloxone mailout program 	2A.1 ? 2A.2 ? 2A.3 ?	Ask Mac to coordinate with SHC as we work to create a common definition of stigma and recognize its impact on individuals, families, providers, and their rural community - Explore negative and positive beliefs around OUD and recovery - Identify ways to overcome barriers and challenges to addressing stigma and to operationalize a recovery-oriented approach to reducing stigma - Provide Naloxone training - Review support resources and build on relationships of participants within the workshop to learn from, and use as a resource, to reduce stigma in their rural community	Partners: HRSA Consortium
	2B. Expand the availability of test strips.	2B.1 : ?	2B.1: ?	See above. As exploration of stigma in our rural communities unfolds, offer collaboration with MAC group to introduce culturally-appropriate responses to SUD, icnluding test strips.	Lead: Human Services Partners: ? HRSA Consortium?

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Goal 2 Cont'd	Objective	Strategies	Related Activities	SHC Inputs	Lead / Partner(s)
Reduce negative health outcomes, including death, by expanding available resources for individuals who misuse or abuse drugs	2C. By June 31, 2024, increase the number of County staff trained in antidote administration.	 2C.1: Evaluate the risk/liability of expanding to County staff. 2C.2: Identify appropriate County staff. 2C.3: Assess need for/develop rescue breathing training/materials for overdoses not responsive to Narcan 	2C.1 ? 2C.2 ? 2C.3 ?	XX	Lead: Executive's Office Partners:

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Goal 3	Objective	Strategies	Related Activities	SHC Inputs	Lead / Partner(s)
Pursue expansion of resources and continuity of care for individuals and families affected by drug misuse	3A. By June 31, 2024, initiate a mobile OTP program using opioid settlement funds.	 3A.1: Secure an agency to develop and implement a Mobile MOUD program 3A.2: Develop program specifics (e.g., staffing, location(s), etc.) 3A.3: Determine participation of interested jurisdictions 	3A.1 ? 3A.2 ? 3A.3 ?	SHC Member Ideal Options is curious how this effort has been jumpstarted, and if it is subject to the same guardrails/contract process they have been undergoing for the past year+ to get a simple transportation pilot underway in the rural census area. They also have experience doing mobile MAT in Idaho that might be of interest on this effort.	Lead: Human Services Partners: HRSA Consortium?

20230731a_MACGrpFrmwkDFineMtg.xlsx 7/31/2023 1:52 PM Page 4 of 10

Goals	Objectives	Strategy	Activities	Inputs	Lead By
Broadbrush statement of intent. What are the objectives, if completed, going to lead to? What measurable goals has the workgroup decided on to make sure that it meets the purpose of the group? These should be SMART goals.	Specific, Measurable, Achievable, Realistic, Timebound (SMART) format. How are we going to implement our workgroup goals? How are the deliverables from the strategy going	A general plan for accomplishing the objective. What types of things do we need to develop to help met our objectives? What deliverables will we have after we perform the activities?	Tactics: Specific tasks to achieve the strategy What steps need to happen to make sure that we can complete the strategy?	What could SHC contribute in 6-9 months to the strategies/activities?	Who ensures this strategy has resources and is accomplished?
Goal 4	Objective	Strategies	Related Activities	SHC Inputs	Lead / Partner(s)
Reduce and address damage	4A. By December 31, 2023, improve real-time situational awareness of "hot spots" requiring potential intervention.	4A.1: Develop a GIS-based map based on specific metrics4A.2: Streamline/automate interagency notification processes	4A.1 ? 4A.2 ?	SHC could offer to generally raise the awareness of this effort in both rural census tracts with the network at the SHC table and in those communities. SHC will be expanding the table to include more self-identified rural areas - in North and South county areas. This expanded table would like to be a voice at the MAC group table, to bring rural insight and contribution to the effort.	Lead: Executive's Office Sheriff's Office Partners: HRSA Consortium? Public Works SNO911
	4B. By March 31, 2024, develop coordinated community education programs to reduce stigma, illness, overdose and death related to substance use disorder in the community.	4B.1: Utilize the PIO group to screen messaging for consistency 4B.2: Emphasize how to access and navigate available resources	4B.1 ? 4B.2 ?	SHC's community engagement and general presence in the rural communities can be leveraged to to deliver coordinated evidence-based community education and engagement.	Lead: Health Department Human Services Sheriff's Office Partners: HRSA Consortium?

Goals	Objectives	Strategy	Activities	Inputs	Lead By
Broadbrush statement of intent. What are the objectives, if completed, going to lead to? What measurable goals has the workgroup decided on to make sure that it meets the purpose of the group? These should be SMART goals. Goal 4 - Cont'd	Specific, Measurable, Achievable, Realistic, Timebound (SMART) format. How are we going to implement our workgroup goals? How are the deliverables from the strategy going Objective	A general plan for accomplishing the objective. What types of things do we need to develop to help met our objectives? What deliverables will we have after we perform the activities? Strategies	Tactics: Specific tasks to achieve the strategy What steps need to happen to make sure that we can complete the strategy? Related Activities	What could SHC contribute in 6-9 months to the strategies/activities? SHC Inputs	Who ensures this strategy has resources and is accomplished? Lead / Partner(s)
Provide information about the crisis to the public and our partners in a timely and coordinated manner	4C. Monthly, promote best practices among healthcare professionals and service providers.	4C.1: Facilitation of meetings4C.2: Participation in conferences4C.3: Circulation of educational materials	4A.1 ? 4A.2 ? 4C.3 ?	SHC's community engagement and general presence in the rural communities can be leveraged to intentionally generate awareness of this effort in both rural census tracts with the network at the SHC table and in those communities.	Lead: Health Department Partners: HRSA Consortium?
	4D. By September 30, 2023, develop and implement a shared outreach strategy to be available to the MAC Group.	4D.1: Update shared website 4D.2: Develop cadence for sharing information with the public via multiple media, including public forums	4D.1 ? 4D.2 ?	SHC could potentially offer inside- rural-community avenues for communication/feedback.	Lead: PIO Group Partners: Joint Information System HRSA Consortium?

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Broadbrush statement of intent. What are the objectives, if completed, going to lead to? What measurable goals has the workgroup decided on to make sure that it meets the purpose of the group? These should be SMART goals. Goal 5	Specific, Measurable, Achievable, Realistic, Timebound (SMART) format. How are we going to implement our workgroup goals? How are the deliverables from the strategy going Objective	A general plan for accomplishing the objective. What types of things do we need to develop to help met our objectives? What deliverables will we have after we perform the activities? Strategies	Tactics: Specific tasks to achieve the strategy What steps need to happen to make sure that we can complete the strategy? Related Activities	What could SHC contribute in 6-9 months to the strategies/activities? SHC Inputs	Who ensures this strategy has resources and is accomplished? Lead / Partner(s)
Use data to detect, evaluate, monitor, and to act.	5A. By March 31, 2024, expand the number of resources available to improve data analysis.	 5A.1: Onboard an epidemiologist solely focused on opioids 5A.2: Expand the number of data sources available to the MAC Group 5A.3: Report real-time data through EDAP Overdose Death Dashboard and Snohomish County Overdose Dashboard for partners to utilize 	5A.2a Develop data collection agreement w/ WA Recovery Helpline 5A.2b Develop Family and Recovery Court data agreement 5A.2c Investigate other data sharing opportunities with the criminal justice system that have a nexus to opioids 5A.3 ?	SHC members wanted to know how much of Settlement Funds is being allocated to this 6-9 month/short term portion of the plan?	Lead: Data Collection Committee Partners: HRSA Consortium?

20230731a_MACGrpFrmwkDFineMtg.xlsx 7/31/2023 1:52 PM Page 7 of 10

Goals	Objectives	Strategy	Activities	Inputs	Lead By
Broadbrush statement of intent.	Specific, Measurable, Achievable, Realistic, Timebound (SMART)	Strategy	Activities	inputs	Lead Ву
What are the objectives, if completed, going to	format.	A general plan for accomplishing the objective.			
lead to? What measurable goals has the	,	The state of the s	Tactics: Specific tasks to achieve the strategy		
workgroup decided on to make sure that it	How are we going to implement our	What types of things do we need to develop to help met			Who ensures this strategy
meets the purpose of the group? These should	workgroup goals? How are the	our objectives? What deliverables will we have after we	What steps need to happen to make sure that we can	What could SHC contribute in 6-9	has resources and is
be SMART goals.	deliverables from the strategy going	perform the activities?	complete the strategy?	months to the strategies/activities?	accomplished?
Goal 5 - Cont'd	Objective	Strategies	Related Activities	SHC Inputs	Lead / Partner(s)
Use data to detect, evaluate,	5B. March 31, 2024,	5B.1: Determine the effectiveness of	5B.1 Investigate reasons for decreasing	Explore how this effort could	Lead:
monitor, and to	begin evaluating	increased naloxone availability	naloxone acceptance	weave with SHC as we work to	Data Collection
act.	effectiveness of			create a common definition of stigma and recognize its impact on	Committee
	measures.	5B.2: Survey target audiences to		individuals, families, providers,	
		formulate appropriate messaging and to	5B.2 ?	and their rural community	Partners:
		evaluate the success of the messaging		- Explore negative and positive	HRSA Consortium?
				beliefs around OUD and recovery	
				- Identify ways to overcome	
				barriers and challenges to	
				addressing stigma and to	
				operationalize a recovery-oriented	
				approach to reducing stigma - Provide Naloxone training	
				- Review support resources and	
				build on relationships of	
				participants within the workshop	
				to learn from, and use as a	
				resource, to reduce stigma in their	
				rural community	

20230731a_MACGrpFrmwkDFineMtg.xlsx 7/31/2023 1:52 PM Page 8 of 10

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Goal 6	Objective	Strategies	Related Activities	SHC Inputs	Lead / Partner(s)
Create a comprehensive strategy to identify a sustainable model for ongoing collaboration	6A. By December 31, 2023, complete a thorough landscape assessment that identifies all opioid activities being conducted by MAC Group partners.	6A.1: Conduct a gap analysis that identifies which services are most needed and barriers to accessing services	6A.1 Investigate reasons for decreasing naloxone acceptance6B.2 ?	See above - perhaps SHC could contribute documentation of rural area's qualitative feedback.	Lead: Executive's Office Partners: HRSA Consortium

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workgroup decided on to make sure that it meets the purpose of the group? These should be SMART goals.	How are we going to implement our workgroup goals? How are the deliverables from the strategy going	What types of things do we need to develop to help met our objectives? What deliverables will we have after we perform the activities?	What steps need to happen to make sure that we can complete the strategy?	What could SHC contribute in 6-9 months to the strategies/activities?	Who ensures this strategy has resources and is accomplished?
Goal ?	Objective	Strategies	Related Activities	SHC Inputs	Lead / Partner(s)

20230731a_MACGrpFrmwkDFineMtg.xlsx 7/31/2023 1:52 PM Page 10 of 10